

## Appendix C

### Kivalina Strategic Management Plan – Preliminary Planning Schedule

Strategic Focus Area	Short-Term Action Items (0-5 years)	Medium Term Action Items (6-10 years)	Long Term Action Items (11+years)
<b>Infrastructure</b>	Maintain existing seawall	Additional Heavy Equipment (dump truck)	Road upgrades*
	Utility Assessment	New landfill*	Additional community buildings (Laundromat, senior center, city building, IRA building)*
	Energy audit	Trash haul service	Airport improvements*
	Rainwater capture and reuse program	Replace fuel tanks (depending on outcome of assessment)	Low-income/Elder housing*
	Water source protection ordinance	Update transportation plan	
	Water/Sewer improvements*		
	Additional water tank*		
	Fuel tank assessment		
	Dust suppression program		
	Honey bucket ordinance/regulations		
	Water/Sewer master plan		
	Wind feasibility study		
	Complete garage facility		
	Complete bank stabilization project		
<b>Emergency Preparedness</b>	Update emergency operations plan	Evacuation Center	Update emergency operations plan
	Practice emergency operations plan/emergency drills	Update emergency operations plan	Practice emergency operations plan/emergency drills
	Informational material regarding emergency preparedness	Practice emergency operations plan/emergency drills	Update local hazard mitigation plan
	Interim evacuation center	Update local hazard mitigation plan	Update evacuation plan
	Evacuation plan	Update evacuation plan	
	Establish early warning system		
	Increase first response capacity		
	Business continuity planning		
	Family evacuation and disaster communications plans		
	Install smoke and fire detectors		
	First aid training		

	Outdoor education programs		
	Emergency energy backup plan		
	Update local hazard mitigation plan		
	Village Public Safety Officer		
	Participate in Local Environmental Observer (LEO) program		
<b>Housing</b>	Housing needs assessment	Housing upgrades	Additional housing*
	Housing upgrades	Additional housing*	
	Develop housing strategy		
<b>Jobs and Economic Development</b>	Skills and knowledge mapping	Teen employment strategy	Update local economic development plan
	Grant writing workshop	Update local economic development plan	
	Update local economic development plan	Education and training programs	
<b>Traditional Culture</b>	Continue Community Events	New events that celebrate traditional culture	
	Develop community story project		
	Develop Elders in School Program		
	Increase use of Traditional Language		
<b>Leadership/Governance</b>	Continue strong local leadership and governance		
	Increase awareness about City and Tribe council meetings being open to the public		
	Continue to support youth leadership programs.		
	Improve Government to Government Relations		
	Organization mapping – community & regional		
	Joint City and IRA Council meetings		Continuous indefinitely
	City and IRA Council Memorandum of Understanding		
	Communication plan		
	Review/Establish procurement policy		
	Establish elders advisory committee	Utilize the regional corporation's elder advisory committee	
<b>New School (led by Northwest Arctic Borough)</b>	Finalize school location	New school construction	
	Identify school access	Closure of existing school	

<b>School District)</b>			
	Design of school buildings and related infrastructure		
	Obtain funding		
<b>Evacuation Road (led by Northwest Arctic Borough)</b>	Continue planning/preliminary engineering	Road construction	
	Final design		
	Permitting		
	Secure funding		
<b>Relocation (If community decides to relocate)</b>	Commitment to move	Develop access to new site	Develop remaining infrastructure
	Site Selection	Develop long range transportation plan	Develop remaining housing
	Acquire title to site	Build initial housing	Restoration of old village site
	Survey site	Develop initial infrastructure	
	Identify quarry site	Cultural resources plan	
	Identify and prioritize community needs	Well at new site	
	Develop community layout plan		
	Infrastructure feasibility studies		
	Identify water source		
	Inventory resources that can be used at new village site		
	Detailed construction and financing plan		
	Leadership agreement		
	Establish relocation committee*		
<b>Other</b>	Establish community garden		
	Conduct community food assessment		
	Establish communication with potential future residents		
	Increase awareness about existing substance abuse programs		
	Develop elders program		
	Implement walking school bus		

\*timing depends on if and when a decision is made to relocate is made and the availability of funding.

Schedule will be refined and added to as the SMP is developed.