



MEMORANDUM

TO: Alcoholic Beverage Control Board

DATE: August 25, 2026

FROM: Anna White, Licensing Examiner II

RE: Seasonal Restaurant or Eating Place Tourism
License in the City of Cordova

This is an application for a Seasonal Restaurant or Eating Place Tourism License ("SREPTL") by No Road Brewing, LLC DBA Copper River Brewing in the City of Cordova.

Under AS 04.09.360, one of the criteria to qualify for a SREPTL is that the city has a population of 40,000 or less and receives more than 4,000 visitors a year. The City of Cordova has a resident population of about 2,416, and, according to the data received by the applicant receives more than 4,000 visitors a year.

According to the applicant's research, Cordova received approximately 9,112 visitors in 2025. Following the formula under 3 AAC 305.310 to determine number of potentially available SREPTL: $9,112 \text{ (visitors)} / 182 \text{ (days)} / 1,500 \text{ (people per 1 license)} = 0.03$ which rounds up to 1 available.

If the board accepts the applicant's data, the board is accepting it as reliable sources (3 AAC 305.910), and the board will use the annual visitor count to every application of this type, in Cordova, during the calendar year.

In addition to the visitor data. The board should review the application as it does any other restaurant or eating place license and the applicant's tourism statement – encouragement of tourism is one of the criteria to meet for this type of license.

If this application for SREPTL licensure is approved, it would be the first SREPTL in Cordova.

Cordova currently has two (2) resident population capped restaurant or eating place licenses.

AS 04.09.360. Seasonal restaurant or eating place tourism license. (a) A seasonal restaurant or eating place tourism license authorizes a restaurant or eating place to

(1) sell brewed beverages and wine for consumption only on the licensed premises for a period not to exceed six months in each calendar year; and

(2) allow a person

(A) under 21 years of age access as provided in (f) of this section to the licensed premises; and

(B) to enter or remain on the licensed premises to consume food or

nonalcoholic beverages as authorized under AS 04.16.010(c)(5).

(b) The biennial seasonal restaurant or eating place tourism license fee is \$1,250

(c) The board may issue or renew a license under this section only if

(1) the board determines that

(A) the licensed premises is a bona fide restaurant as defined in AS 04.21.080(b);

(B) there is supervision on the premises adequate to reasonably ensure that a person under 21 years of age will not obtain alcoholic beverages, except as provided under AS 04.16.049(d); and

(C) it is unlikely that persons under 21 years of age not employed on the premises will enter and remain on the licensed premises for purposes other than dining; and

(2) the sale and service of food and alcoholic beverages and any other business conducted on the licensed premises of the restaurant or eating place is under the sole control of the licensee.

(d) The board may issue a license under this section only in a municipality or established village that

(1) has a population of 40,000 or less; and

(2) receives more than 4,000 visitors a year, as determined by the board in regulation.

(e) The board may issue a license or approve an application for the transfer of ownership of a license under this section if it appears that issuance or transfer will encourage the tourism trade.

(f) The board may authorize the holder of a seasonal restaurant or eating place tourism license

(1) to allow a person who is at least 16 years of age but under 21 years of age to enter and remain on the licensed premises for dining only;

(2) to allow a person who is under 16 years of age to enter and remain on the licensed premises for dining only if

(A) the person is accompanied by a person who is 21 years of age or older; and

(B) the parent or guardian of the person consents to the person being on the licensed premises; and

(3) subject to AS 04.16.049, to employ or permit the employment of a person who is at least 16 years of age but under 21 years of age on the licensed premises if the employer provides adequate supervision to ensure that an employee who is 16 or 17 years of age does not obtain alcoholic beverages.

(g) The holder of a seasonal restaurant or eating place tourism license shall ensure that gross receipts from the sale of food for consumption on the licensed premises are not less than the total of the gross receipts from the sale of alcoholic beverages for consumption on the licensed premises in each calendar year. At the time the holder submits an application for renewal of the license, the holder shall submit a statement to the board certifying that the holder has met the requirement under this subsection for the designated period of the license under AS 04.11.680. The board may renew a seasonal restaurant or eating place tourism license only if the licensee provides evidence satisfactory to the board that, during the designated period of the license under AS 04.11.680, the gross receipts from the sale of food for consumption on the licensed premises were not less than the total of the gross receipts from the sale of alcoholic beverages for consumption on the licensed premises.

(h) The board shall adopt a regulation establishing a formula to limit the number of seasonal restaurant or eating place tourism licenses.

(i) The holder of a seasonal restaurant or eating place tourism license may provide entertainment on or adjacent to the licensed premises only between the hours of 10:00 a.m. and 11:00 p.m. unless additional hours are approved by the director upon the written request of the licensee for a specific occasion. The director may not grant approval for additional hours of entertainment on or adjacent to the licensed premises of an individual licensee more than three times in a calendar year. In this subsection, "entertainment" includes dancing, karaoke, live performances, or similar activities, but does not include recorded or broadcast performances without live

participation.

(j) Except as provided under AS 04.09.620, 04.09.640, and AS 04.16.120(c), the holder of a seasonal restaurant or eating place tourism license commits the offense of failure to comply with the terms of a seasonal restaurant or eating place tourism license if the person sells brewed beverages or wine in violation of (a) of this section, engages in activity not authorized by the board under (f) of this section, or fails to comply with the requirements of (f), (g), or (i) of this section.

(k) Failure to comply with the terms of a seasonal restaurant or eating place tourism license is a violation.

3 AAC 305.305. Seasonal restaurant or eating place tourism license. (a) Subject to the limitations of licenses as set out under 3 AAC 305.900, the board may approve an application for a seasonal restaurant or eating place tourism license under AS 04.09.360. The board may approve an application for the transfer of ownership of a seasonal restaurant or eating place tourism license to a person who files a license application under AS 04.11.260, if the applicant's licensed premises qualify as a bona fide restaurant or eating place under the sole control of the applicant and is

(1) located in a municipality or established village that has a population of 40,000 or less; and

(2) receives more than 4,000 visitors a year as determined under 3 AAC 305.910.

(b) The holder of a seasonal restaurant or eating place tourism license may provide entertainment as set out and identified in AS 04.09.360.

3 AAC 305.310. Determining available seasonal restaurant or eating place tourism

licenses. (a) The board will not issue seasonal restaurant or eating place tourism licenses in municipalities or established villages that qualify for this license type if the issuance results in more than one seasonal restaurant or eating place tourism license per 1,500 visitors per visitor day.

(b) Visitor count or fraction of visitor per visitor day is calculated by dividing the total annual visitor count as set out under 3 AAC 305.910 by 182.

(c) The board may further limit the available seasonal restaurant or eating place tourism licenses upon application if the number of restaurant and eating place licenses issued under AS 04.09.210 exceed the restaurant and eating place licenses permissible under AS 04.11.400(a), or as public interest requires.

3 AAC 305.910. Determining visitor population. (a) For the purposes of determining whether a municipality or established village receives more than 4,000 visitors a year, the board may rely on visitor statistics generated annually by a reliable government, trade association, nonprofit, or commercial source presented by

(1) the municipality or established village;

(2) an applicant that would qualify for a seasonal restaurant or eating place tourism license; or

(3) an applicant for a transfer of ownership of a seasonal restaurant or eating place tourism license.

(b) The board will apply the same annual visitor count to every application filed under AS 04.11.260 for a seasonal restaurant or eating place tourism license in a specific qualifying municipality or established village during each calendar year. The board may reconsider that visitor count and how it calculates that visitor count each calendar year.



Document reference ID : 7320

Licensing Application Summary

Application ID:	7320
Applicant Name:	No Road Brewing Llc
License Type applied for:	Seasonal REPL Tourism License (SRTL) (AS 04.09.360)
Application Status:	In Review
Application Submitted On:	08/19/2026 08:17 AM AKDT

Entity Information

Business Structure:	Limited liability company
Alaska Entity Number (CBPL):	10174594

Entity Contact Information

Mailing Address:	P.O. Box 1384, Cordova, AK, 99574, USA
-------------------------	--

Tell Us About You

Authority Type:	I am authorized user by the designated licensee with binding authority
Legal First Name:	Christiana
Legal Last Name:	Fincher
Email Address:	christiana.routon@gmail.com
Phone Number:	713-299-6971

Additional Authorized Users

Legal Name	Relation with Applicant
Curtis Fincher	Family Member

Ownership / Principal Party Details

Principal Parent Entity	Principal Party	Role	%Ownership
No Road Brewing Llc	Christiana Fincher	Member	50
No Road Brewing Llc	Curtis Fincher	Member	50

Premises Address

Address: 516 1st St, Cordova, AK, 99574, USA

Does the proposed site include a valid street address? Yes

Basic Business information

Business/Trade Name: Copper River Brewing

What is your primary business at this location? Restaurant

Premises Contact Details

Contact Person Name Christiana Fincher

Business Phone Number 713-299-6971

Alternate Phone Number 302-562-0401

Email Address christiana.routon@gmail.com

Local Government and Community Council Details

City/Municipality

Cordova

Borough

Unorganized Borough

Property Ownership

Do you, the applicant, own the land, building, and/or warehouse at this proposed licensed location?

Yes

Property Utilization Status

An Existing Facility

Property Ownership Deed

[deed of trust.pdf](#)

Premises Diagram

Will the license or permit embrace the entire premises address?

Yes

Premises Diagram

- [Copper River Brewing Drawing Set \(5_29\) \(dragged\).pdf](#)

Seasonal Information

Are you conducting seasonal business?

Yes

Please Provide your six-month operating period

04/01 - 9/30

Operation Period Details

We are currently an established brewery with a kitchen that operates year round. We are applying for this seasonal license because as it is now over 50% of our business is food and we'd like to be able to host events, live music, etc. in the summer months.

Restaurant Detail

Dining after standard closing hours: AS 04.16.010(c) Yes

Dining by persons 16 – 20 years of age: AS 04.16.049(a)(2) Yes

Dining by persons under the age of 16 years, accompanied by a person over the age of 21: AS 04.16.049(a)(3) Yes

Employment for any persons under 21 years of age: AS 04.16.049(c) Yes

List where within the premises minors are anticipated to have access in the course of either dining or employment. (Example: Minors will only be allowed in the dining area. OR Minors will only be employed and present in the Kitchen.)

Minors will be allowed in the dining area and minors may be employed and present in the kitchen.

Describe the policies, practices and procedures that will be in place to ensure that minors do not gain access to alcohol while dining or employed at your premises.

All diners, including minors, will not have access to the bar area where drinks are prepared and served. For minors that are employed we will always have a manager or assistant manager behind the bar to ensure that minors do not gain access to alcohol.

Is an owner, manager, or assistant manager who is 21 years of age or older always present on the premises during business hours? Yes

Food Service Permit

Is your license located in Municipality of Anchorage? No

Do you have Approved food service permit for this premises? Yes

Copy of the current food service permit for this premises OR the plan review approval. [DEC.pdf](#)

Entertainment & Service

Are any forms of entertainment offered or available within the licensed business or within the proposed licensed premises? Yes

Describe the entertainment offered or available and the hours in which the entertainment may occur:

The entertainment offered will be live performances. It may be during any open hours.

Food and beverage service offered or anticipated is:

Counter
Service

Restaurant Declaration

Please upload the finalized or expected Food and Alcohol Menu. [menu.pdf](#)

There are tables or counters at my establishment for consuming food in a dining area on the premises. I have included with this form a menu, or an expected menu, listing the meals to be offered to patrons.

This menu includes entrées that are regularly sold and prepared by the licensee at the licensed premises.

I certify that the license for which I am requesting designation is either a Beverage Dispensary, Beverage Dispensary Tourism, Club, Sporting Activity or Event License, Outdoor Recreation Lodge, Golf Course, Destination Resort, OR Restaurant or Eating Place, Seasonal REPL Tourism License.

Hours Of Operation

Sunday	Close
Monday	12:00 PM - 10:00 PM
Tuesday	12:00 PM - 10:00 PM
Wednesday	12:00 PM - 10:00 PM
Thursday	12:00 PM - 10:00 PM
Friday	12:00 PM - 10:00 PM
Saturday	12:00 PM - 10:00 PM

Other Licenses Involvement

Does any representative or owner named in this application have any direct or indirect financial interest in any other alcoholic beverage business that does business in or is licensed in Alaska?

No

Tourism Statement

Explain how issuance of a alcoholic beverage license at your establishment has/will encourage tourism.

See page 46. This is the latest data that exists, and tourism has grown since. Cordova gets 9,000 visitors a year according to the report prepared by the McDowell Group (attached) and according to the most recent census our population is 2,609. We are an established brewery with a full kitchen and already are a common gathering point for any conference or event that comes to Cordova. We also regularly host cruise ship passengers, heliskiers, sport fisherman, river rafters and other adventure tourists. We even have some tourists that say they came to Cordova just for the brewery. While locals are an important part of our business, the business wouldn't be sustainable if it weren't for tourists and tourists make up the majority of our revenue. Allowing us this license will allow us more flexibility in terms of hours and the types of events we are able to host. Even though Cordova is technically at it's limit in terms of REPL and beverage dispensary licenses, many of those licenses are operating at a bare minimum to keep their license. That means that eating place options for tourists are also very limited. We are already consistently operating year round, but with such tight restrictions on breweries we are unable to provide tourists with the fun events that can draw people in from out of town.

Documentation establishing visitor counts in the municipality or established village in which the license will be located. [ak_visitor_report_compressed.pdf](#)

Individual Certification and Financial Interest

I hereby certify that no person other than a proposed licensee listed on the liquor license application has a direct or indirect financial interest, as defined in AS 04.11.450(f) in the business for which a liquor license is being applied for.

I hereby certify that any ownership change shall be reported to the board as required under AS 04.11.040, AS 04.11.045, AS 04.11.050, and AS 04.11.055.

Public Notice Posting Attestation and Publishers Affidavit

Have you posted your application at both required locations for ten consecutive days?	Yes
What was the other conspicuous location of your post? (Please Include the full address)	512 1st Street, Cordova, AK 99574
What was the first day you posted your application?	08/06/2026

If the newspaper advertisement was published did you advertise once a week for three consecutive weeks or if by radio twice week for three successive weeks? Yes

What was the final date your advertisement was published/broadcasted? 07/27/2026

Newspaper/Publishers Affidavit

[aff3.pdf](#)

I attest that I have met the public posting notice requirement set forth under AS 04.11.310 by posting a copy of my application for the 10-day period at the location of the proposed licensed premises and at another conspicuous location in the area of the proposed premises as listed in this application.

I hereby attest that I am the person herein named and subscribing to this application and that I have read the complete application, and I know the full content thereof. I declare that all of the information contained herein, and evidence or other documents submitted are true and correct. I understand that any falsification or misrepresentation of any item or response in this application, or any attachment, or documents to support this application, is sufficient grounds for denying or revoking a license/permit. I further understand that it is a Class A misdemeanor under Alaska Statute 11.56.210 to falsify an application and commit the crime of unsworn falsification.

Attestations

I certify that all proposed licensees (as defined in AS 04.11.260) and affiliates have been listed on this application.

I certify that I understand that providing a false statement on this form or any other form provided by AMCO is grounds for rejection or denial of this application or revocation of any license issued.

I certify that all licensees, agents, and employees who sell or serve alcoholic beverages or check the identification of a patron will complete an approved alcohol server education course, if required by AS 04.21.025, and, while selling or serving alcoholic beverages, will carry or have available to show a current course card or a photocopy of the card certifying completion of approved alcohol server education course, if required by 3 AAC 305.700.

I agree to provide all information required by the Alcoholic Beverage Control Board in support of this application.

I hereby certify that I am the person herein named and subscribing to this application and that I have read the complete application, and I know the full content thereof. I declare that all of the information contained herein, and evidence or other documents submitted are true and correct. I understand that any falsification or misrepresentation of any item or response in this application, or any attachment, or documents to support this application, is sufficient grounds for denying or revoking a

license/permit. I further understand that it is a Class A misdemeanor under Alaska Statute 11.56.210 to falsify an application and commit the crime of unsworn falsification.

I certify that all proposed licensees have been listed with Division of Corporation, Business, and Professional Licensing.

I certify that I and any individual identified in the business entity ownership section of this application, has or will read AS 04 and its implementing regulations.

I certify I have provided a menu of a variety of types of food appropriate for meals that are prepared on the licensed premises.

I certify that non-employees under 21 years of age will not enter and remain on the licensed premises except for the purposes of dining only.

I certify that the sale and service of food and alcoholic beverages and any other business on the licensed premises is under the sole control of the licensee.

I certify the licensed premises is a bona fide restaurant as defined in AS 04.21.080(b).

I certify there is supervision on the licensed premises adequate to reasonably ensure that a person under 21 years of age will not gain access to alcoholic beverages.

I certify I understand that failure to comply with the terms of the Seasonal REPL – Tourism license is a violation.

I certify I understand that with each renewal application, I must provide a statement (Form AB-33) that the gross receipts from the sale of food for consumption on the licensed premises are not less than the total of the gross receipts from the sale of alcoholic beverages for consumption on the licensed premises in each calendar year.

I certify that any provided entertainment will be in compliance with AS 04.09.360, which states: The holder of a seasonal restaurant or eating place tourism license may provide entertainment on or adjacent to the licensed premises only between the hours of 10:00 a.m. and 11:00 p.m. unless additional hours are approved by the director upon the written request of the licensee for a specific occasion. The director may not grant approval for additional hours of entertainment on or adjacent to the licensed premises of an individual licensee more than three times in a calendar year. In this subsection, “entertainment” includes dancing, karaoke, live per or similar activities, but does not include recorded or broadcast performances without live participation.

I certify that I have provided a written statement attached to this application that explains how the establishment will encourage tourism and meets the requirements under AS 04.09.360, 3 AAC 305.305, 305.310, 305.900 and 305.910.

I certify that I have provided appropriate documentation to establish visitor counts in the municipality or an established village in which the license will be located.

I certify that I understand the ABC Board will limit the availability of Seasonal REPL Tourism licenses as described at 3 AAC 305.310.

I certify that the licensed premises are located in a municipality or an established village has a population of 40,000 or less and receives more than 4,000 visitors a year as determined under 3 AAC 305.910.

Signature

This application was digitally signed by : Christiana Fincher on 07/31/2026 12:14 PM AKDT

Payment Info

Payment Type : CC

Payment Id: a0047a7b-bb60-4b22-8431-d88f213ffc30

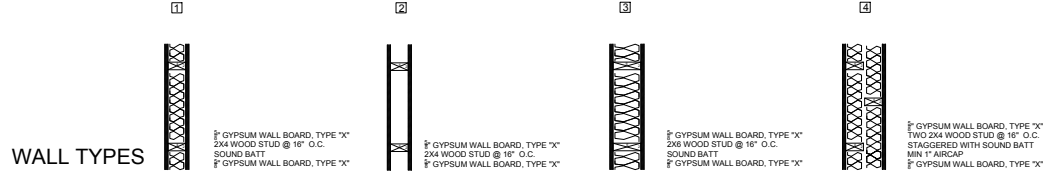
Receipt Number: 101277411

Payment Date: 02/19/2026 03:44 AM AKST

Documents

#	File Name	Type	Added On
1	Final Lease.pdf	License Lease\Sublease document	01/14/2026 03:55 PM AKST
2	menu.pdf	LicenseRestaurantDeclarationFoodAlcoMenuDocument	01/14/2026 04:53 PM AKST
3	ak_visitor_report_compressed.pdf	Visitors Count Document	01/14/2026 05:11 PM AKST
4	Copper River Brewing Drawing Set (5_29) (dragged).pdf	License Location Diagram Document	07/23/2026 02:59 PM AKDT

5	deed of trust.pdf	License property ownership document	07/23/2026 03:01 PM AKDT
6	DEC.pdf	LicenseRestaurantDetailFoodServicePermitDocument	07/23/2026 03:11 PM AKDT
7	aff3.pdf	Publishers Affidavit	08/19/2026 08:19 AM AKDT

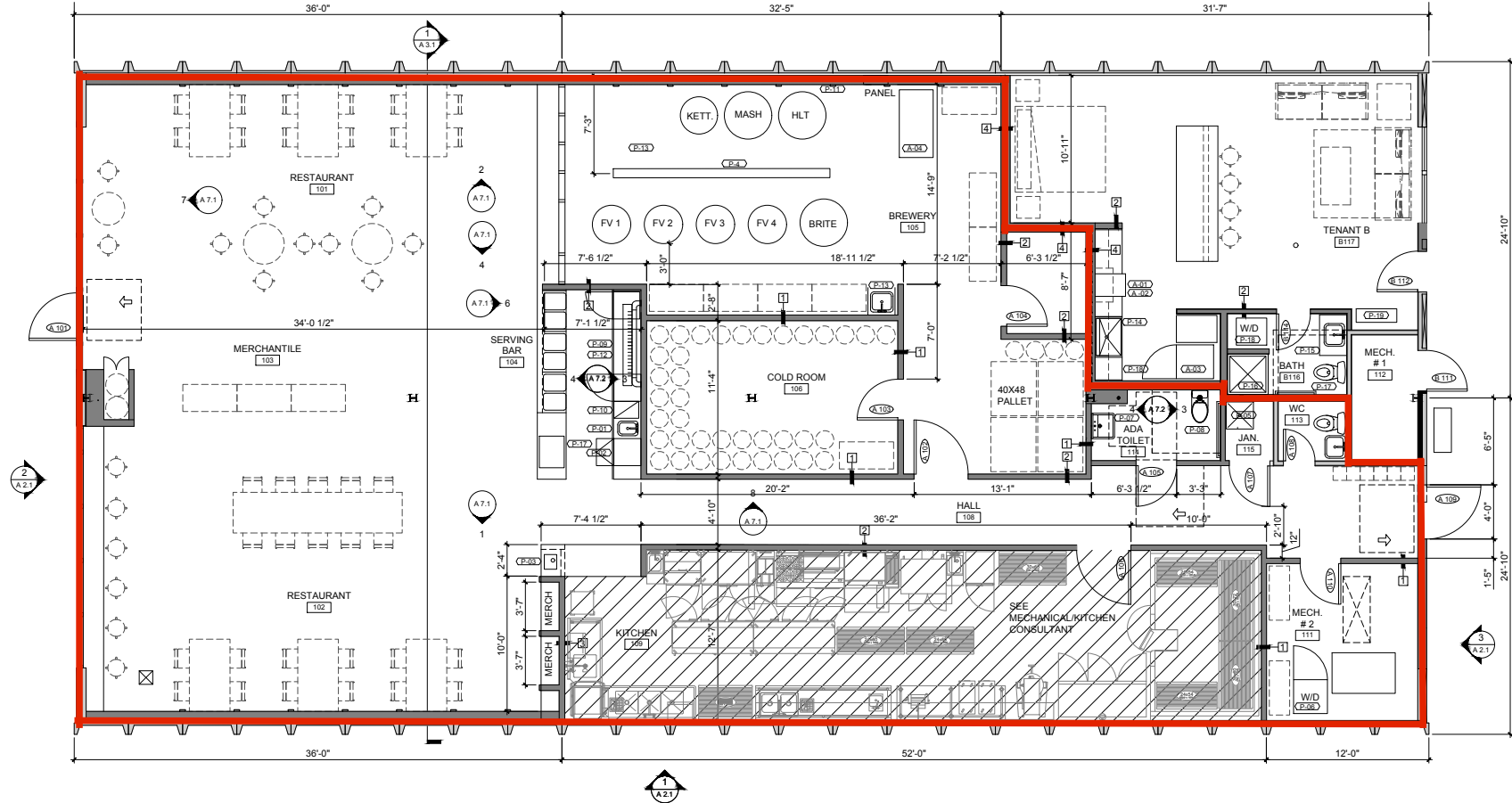


GENERAL SHEET NOTES

- FOR FURTHER INFORMATION SEE STRUCTURAL, ELECTRICAL AND MECHANICAL DRAWINGS
- COORDINATE ALL KITCHEN CONSULTANT ITEMS
- SEE SHEET A 1.2 FOR REFLECTED CEILING PLAN
- SEE INTERIOR ELEVATIONS FOR WALL FINISHES ON SHEET A 7.1 AND 7.2
- SEE SHEET A 7.2 FOR DOOR AND PLUMBING SCHEDULE

SHEET KEY NOTES

- FURNITURE, N.I.C.
- RELOCATED EQUIPMENT BY OWNER, COORDINATE WITH ELECTRICAL/ MECHANICAL
- RELOCATED CHILLER, COORDINATE WITH ELECTRICAL/ MECHANICAL
- EXIST STEEL COLUMN TO REMAIN, PAINTED
- ELECTRICAL EQUIPMENT
- MECHANICAL CHASE
- TRASH COLLECTING STATION
- ACCESS TO BASEMENT
- EXIST WALL TO REMAIN, SEE WALL SECTION 2/ A 3.1
- CUSTOM BUILT TABLES - SEE 2/ A 3.1, TYP.
- COORDINATE PLUMBING WITH KITCHEN CONSULTANT IF NEEDED ADD PLUMBING WALL
- EXISTING FLOOR DRAIN TO REMAIN



1 FIRST FLOOR PLAN
1/4" = 1'-0"



LUMEN design, LLC
306 G Street
Anchorage, AK 99501
907 771 9940

**RENOVATION FOR
COPPER RIVER BREWING**
CORDOVA ALASKA

REVISIONS

JOB NO. 2813
DATE 08/08/2027
DRAWN BY PSS

1. FLOOR PLAN

SHEET NO.

A 1.1



BEER MENU

Yarn Kuk Kveik IPA

Citrusy, juicy, made with Scandinavian yeast

Cheap Date Golden

easy drinker, crushable

Busted Bridge Nut Brown

medium bodied, malty, toasty

Short & Stout Oatmeal Stout

rich, creamy, a beer for winter nights

Out of Bounds IPA

west coast style IPA

Third Wheel Tripel

spiced, fruity, aged with toasted oak

Sour Seawitch Berlinerweisse

made with locally-grown kelp, choice of syrup

Queen's Chair Cranberry Seltzer

tart, crisp, refreshing

and a variety of rotating seasonal ales.

NON-ALCOHOLIC BEVERAGES

House Brewed Ginger Beer

Hot Cocoa

Selection of Tea

FOOD MENU

Serving dinner 6 nights a week!

sandwiches crafted on bread baked in-house

DAILY SANDWICHES

The Proper BLT

Veggie Sammie

Steak Sammie

PB&J Banana Sammie

CHEFS CHOICE SANDWICHES

rotating menu

BBQ Pulled Pork Sammie

Spicy Buffalo Chicken
Sammie

Spicy Pork Sammie

Meatball Sammie

SPECIALS

rotating menu

Flavortown Tacos

(gluten-free tortillas available)

Fully Loaded Chili

(gluten-free)

Lil' Shitty Burgers

continued

FOOD MENU



SHAREABLE APPITIZERS

Simpson Bay Oysters - Raw

(seasonal - served with lemon, gluten-free)

Simpson Bay Oysters - Baked

*(seasonal - served with a house-made
lemon garlic butter sauce, parmesan cheese,
& green onions, gluten-free)*

Fancy Sockeye Lox

*(served on a cracker with goat cheese,
pickled red onion, & dill, gluten-free)*

Bacon-ranch-adilla

*(served with house-made
bang-bang dippin' sauce,
gluten-free tortillas available)*

COPPER RIVER BREWING

Good Beer • Good Eats • Good Vibes



OPEN

HOURS

MONDAY- SATURDAY

3PM - 9PM

(907) 424-3355

507 1st Street

Cordova, Alaska 99574

COPPERRIVERBREWING.COM

Cordova Non-Resident Visitor Estimate

We reached out to the Cordova Chamber of Commerce, the City of Cordova, the Prince William Sound Economic Development District (PWSEDD), the Department of Labor and Workforce Development Research and Analysis and the Alaska Travel Industry Association to ask whether more current tourism figures exist than the 2016 AVSP number previously shared. None of these organizations tracks visitor numbers independently, and none was aware of a better or more recent count than what is documented below. Below we have attempted to supplement that data source with additional, more current Cordova visitor data for additional context.

Benchmark: 9,000 visitors (AVSP, 2016)

The Alaska Visitor Statistics Program estimated approximately 9,000 visitors to Cordova in 2016 [1]. Though this source is now dated, this figure continues to be treated as the standing reference point for Cordova's visitor volume: it is cited in both the City of Cordova's 2019 Comprehensive Plan [2] and the Prince William Sound Economic Development District's 2021 Comprehensive Economic Development Strategy [3].

Scaling this benchmark using statewide tourism growth: Rather than treating the 9,000 figure as frozen in 2016, this number can be updated using Alaska's statewide visitor growth over the same period. Statewide out-of-state visitor volume grew from 1,857,500 in summer 2016 [4], to 3.08 million in the 2024-25 season [5] — an increase of roughly 66%. Applying that same growth rate to Cordova's 2016 9,000-visitor benchmark implies approximately **14,900 visitors** to Cordova today, if Cordova's tourism has grown proportionately to the statewide trend during that time.

Independent 2025 estimate, by non-resident population

If the 2016 figure is not considered current enough, despite statewide tourism growth since that time, the following builds a minimum non-resident count from calendar-year 2025 data across four populations: hotel/short term rental guests, seasonal cannery workers, non-resident commercial fishermen, and cruise passengers who disembark without staying overnight.

Non-residents in hotel rooms and other short term rentals: The City of Cordova collected \$277,409.97 in Public Accommodations sales/surtax between January 1 and December 31, 2025 [6]. This tax applies only to public lodging and short-term accommodations, at a combined sales-plus-surtax rate of 13%. Dividing the collections by that rate implies \$2,133,922.85 in total accommodations sold for the year.

Published room rates at Cordova's two largest hotels average \$228.33 per night (Prince William Sound Motel: \$160 and \$180; The Reluctant Fisherman: \$270, \$245, \$230, and \$285) [7]. At that average rate, \$2,133,922.85 in accommodations sold corresponds to roughly 9,346 room-nights. Assuming a conservative average stay of two nights and 1.5 occupants per room, this implies at least **7,010 discrete non-resident hotel guests** (9,346

room-nights $\div$ 2-night average stay $\times$ 1.5 occupants per room). This number does not count any visitors who stay with Cordova residents rather than in paid lodging (such as visiting family members).

Seasonal seafood cannery workers: An estimated **930 non-resident seasonal workers** are housed by Cordova's canneries, according to the *The Economic Impact of the Seafood Industry in Southcentral Alaska* [8].

Non-resident commercial fishermen and crew: Also per *The Economic Impact of the Seafood Industry in Southcentral Alaska*: of Cordova's 619 commercial fishermen, 46% are drift gillnetters and 36% are purse seiners; 56% of drift gillnetters and 73% of purse seiners are non-residents of Cordova [9]. Applying these shares:

- Non-resident gillnetters: $619 \times 0.46 \times 0.56 \approx 159$
- Non-resident purse seiners: $619 \times 0.36 \times 0.73 \approx 163$
- **Total: 322 non-resident commercial fishing permit holders.**

This is almost certainly an undercount of seasonal nonresident fishermen. First, the gillnetter/seiner split reflects the number of boats, not individuals, and seine boats typically have 3 crew members/deckhands in addition to the captain/permit holder, the majority of whom come from out of state to work for the summer. Second, a 2026 report, *Envisioning Cordova's Resilient Future*, documents continued fisherman out-migration: the total number of permits has stayed fixed, but a growing share of those permits is now held by non-residents [10]. So even the 56%/73% non-resident shares used above are likely understated for 2025.

Cruise ship day passengers: Per email correspondence with the Cordova Harbormaster, passengers who disembark at the Cordova harbor without staying overnight numbered 506 in 2023, 1,560 in 2024, and **850 in 2025** [11]. This market was not yet developed in 2016 when the 9,000 annual visitor number was sourced.

Total

Combining the 2025 figures — 7,010 non-residents in paid lodging, 930 cannery workers, 322 fishermen and crew, and 850 cruise day passengers — yields **9,112 non-residents present in Cordova in 2025**. Each assumption in this estimate was chosen conservatively for maximum defensibility, so the true number is likely higher than that (as the context above makes clear, the number of visitors has, if anything, grown since 2016). Either way, annual visitors to Cordova are clearly far in excess of 4,000 visitors, and indeed likely $\sim 2X$ that number.

Sources

1. Alaska Visitor Statistics Program VII, *Summer 2016 Visitor Volume Report* (May 2017), Chart 3.11, p. 3-16. Alaska Dept. of Transportation, https://dot.alaska.gov/stwddes/desbridge/assets/grant/eastbridges/a_visitor_report_7.pdf.
2. City of Cordova, *Comprehensive Plan* (2019), p. 55. <https://www.cityofcordova.net/wp-content/uploads/2021/08/2019-Cordova-Comprehensive-Plan.pdf.pdf>

3. Prince William Sound Economic Development District, *Comprehensive Economic Development Strategy* (2021), p. 33.
<https://www.pwsedd.org/wp-content/uploads/2024/11/20210927-PWS-CEDS-Final.pdf>
4. Alaska Visitor Statistics Program VII, *Summer 2016 Visitor Volume Report* (May 2017), Alaska Dept. of Transportation.
https://dot.alaska.gov/stwddes/desbridge/assets/grant/eastbridges/a_visitor_report_7.pdf
5. Alaska Travel Industry Association, *Alaska Visitor Volume, Winter and Full Year 2024-25* (July 2025).
<https://www.alaskatia.org/sites/default/files/2025-10/Alaska%20Visitor%20Volume%20Winter%20and%20Full%20Year%202024-25%207.8.25.pdf>
6. City of Cordova finance department, email correspondence, January 1–December 31, 2025, email to christiana.routon@gmail.com (attached).
7. Posted/quoted room rates, Prince William Sound Motel (<https://www.pwmmotel.com/>) and The Reluctant Fisherman Inn (<https://www.reluctantfisherman.com/>).
8. McKinley Research (published as McDowell Group), *The Economic Impact of the Seafood Industry in Southcentral Alaska* (2015), p. 40.
<https://ucida.org/wp-content/uploads/2016/01/McDowell-SC-Economic-Impact-Seafood-9.24.2015.pdf>
9. McKinley Research (published as McDowell Group), *The Economic Impact of the Seafood Industry in Southcentral Alaska* (2015), pp. 36–38.
10. Prince William Sound Science Center, *Envisioning Cordova's Resilient Future: A Climate and Fisheries Adaptation Plan* (2026), p. 16.
<https://pwssc.org/wp-content/uploads/2026/08/Cordova-CAFA-Final-Report-1.pdf>
11. Cordova Harbormaster, email correspondence regarding cruise ship disembarkations, 2023–2025. Email to christiana.routon@gmail.com (attached).



Christiana Routon <christiana.routon@gmail.com>

Records Request for Public Accommodations Surtax

Tami Merritt <TMerritt@cityofcordova.net>
To: Christiana Routon <christiana.routon@gmail.com>

Thu, Aug 20, 2026 at 10:46 AM

This is the total amount of surtax under public accommodations collected for 2025 Jan 1 thru Dec 31 277409.87 for the year. Monthly this total is 23117.47 a month .

I hope this helps

[Quoted text hidden]

AMCO Received 8/20/2026



Christiana Routon <christiana.routon@gmail.com>

Cruise passenger numbers

Tony Schinella <Harbor@cityofcordova.net>

Mon, Aug 17, 2026 at 10:15 AM

To: "christiana.routon@gmail.com" <christiana.routon@gmail.com>

Morning Christiana,

Below is the numbers we have from 2023 - 2025

506 in 2023

1560 in 2024

850 in 2025

Tony Schinella

Harbormaster

Cordova Port & Harbor

PO Box 324, [114 Nicholoff Way](#)

[Cordova, Alaska 99574](#)

Main Phone: 907-424-6400

Direct 907-424-6279

Fax: 907-424-6446

Email: harbor@cityofcordova.net

AMCO Received 8/20/2026